



# MANAGEMENT RESPONSE TO THE REPORT ON THE EVALUATION FUNCTION

JUNE 2023 BRIEFING TO THE EXECUTIVE  
BOARD

# UN Women Response Overall

- UN Women appreciates the work of the Independent Evaluation Office and the high-quality work they are producing. **Management endorses the proposals** outlined in the Report on the evaluation function of UN Women 2022.
- The **UN Women Strategic Plan 2022-2025 included two indicators on evaluations**. These will be monitored closely and inform future planning. The narrative part also clarifies that Evaluation, internal audit and advisory service findings and recommendations will be used to **inform programming and decision-making**.
- Robust evaluations are **critical for the data and evidence driven approach** adopted by UN Women. These are essential inputs to planning and policy development and refinement. The template for the **UN Women Strategic Note has a specific section** to outlined the use of evaluations and lessons learnt.



# Corporate evaluations

1. Critical input for **corporate strategy development and decision making**.
2. The **corporate evaluation on capacity development** highlighted the importance of
  - clear organization-wide definition
  - ‘systems’ approach: Individual, organizational, enabling environment
  - systematic approaches to planning, delivering and monitoring
  - Contribution to gender-transformative change

## **management responses:**

- Develop a guidance note, with proposed strategies including M&E
- Inclusion in SN and project guidance
- Internal capacity development



# Decentralized evaluations

- **40 decentralized evaluations** completed in 2022.
- Country portfolio evaluations are critical input in the process to develop and **decide on priorities of new Strategic Notes**.
- In 2022 UN supported **33 joint evaluation processes**. The **Strategic Plan indicator on joint evaluations** show the organizational commitment. Joint evaluations are highly recommended as part of support to UN reform and UN coordination.

# Key performance indicators

- Overall UN Women has a **steady performance** of the KPIs for evaluations.
- **Evaluation coverage**
  - Slight reduction in 2022 to 93% down from 97% in 2021.
  - One of the **non-compliant offices was Afghanistan**.
  - The other 3 have either been initiated in 2022 and/or will be completed in 2023.
- **Quality of evaluations**
  - Slight reduction in 2022 to 86% from 98% in 2021.
  - Since the **number of decentralized evaluations is increasing** it is important to keep building the capacity in the field.
    - Project management trainings
- **Implementation of management responses**
  - This KPI is up in 2022 to 91% from 85% in 2021.
  - Evidence of **management commitment to the use of evaluations**. Indicates clear plans for implementation.

# Regional support to evaluations

## Regional evaluation capacity

- Each region has a dedicated **regional evaluation specialist** in the regional office.
- Each of the regional offices have **new regional SNs for 2022-2025, which have dedicated sections on evaluation.**

## Regional CoPs

- Several regions have established **regional M&E Communities of Practices.**
- These have the objective to build capacity and **facilitate knowledge sharing** across offices.

## Regional partnerships

- Collaboration with **regional networks** such as Issues Based Coalitions and Regional Collaborative Platforms.
- Enhance **UN coordination** by bringing together UN regional expertise and dissemination of information.





## Looking ahead

- UN Women remains **fully committed to further strengthen quality, coverage and use of both corporate and decentralized evaluations** in strong collaboration with the IEAS
- UN Women will **keep working on areas identified as gaps** in the KPI monitoring and continue to build the capacity.
- Continue to engage in inter-agency processes and **advocate for UNSDCF evaluations.**
- **Look forward to discussing challenges with absorbing learnings** from the high number of corporate evaluations with IES



**THANK YOU!**